ROAD 2 SOS
ROADMAPS FOR SYSTEM-OF-SYSTEMS ENGINEERING

Deliverable No. 6.4

Dissemination Package

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Deliverable No.:	D6.4
Deliverable Name:	Dissemination Package
Contractual Submission Date:	2013-12-31
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Dissemination Level		
PU	Public	**X**
PP	Restricted to other programme participants (including the Commission Services)	
RE	Restricted to a group specified by the consortium (including the Commission Services)	
CO	Confidential, only for members of the consortium (including the Commission Services)	

COVER AND CONTROL PAGE OF DOCUMENT	
Project Acronym:	ROAD 2 SoS
Project Full Name:	Development of strategic research and engineering roadmaps in System-of-Systems Engineering and related case studies
Programme	FP7 – ICT – 2011.7, Challenge 3.3
Instrument:	Coordination and support action
Start date of project:	01.10.2011
Duration:	27 months
Deliverable No.:	D 6.4
Document name:	Dissemination Package
Work Package	WP 6
Associated Tasks	T 6.1, T 6.2, T 6.3, T 6.4
Nature [1]	O
Dissemination Level [2]	PU
Version:	1.0
Actual Submission Date:	2013-12-30
Editor: Institution: E-mail:	Christian Albrecht SEZ albrecht@steinbeis-europa.de

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[1] **R**=Report, **P**=Prototype, **D**=Demonstrator, **O**=Other

[2] **PU**=Public, **PP**=Restricted to other programme participants (including the Commission Services), **RE**=Restricted to a group specified by the consortium (including the Commission Services), **CO**=Confidential, only for members of the consortium (including the Commission Services)

CHANGE CONTROL

DOCUMENT HISTORY

Version	Date	Change History	Author(s)	Organisation
0.1	2013-03-15	Document updated	Meike Reimann	SEZ
0.2	2013-03-20	Partners feedback on dissemination activities	All	All
0.3	2013-03-22	Finalisation Dissemination Package M18	Christian Albrecht	SEZ
0.4	2013-12-01	Update	Meike Reimann	SEZ
0.5	2013-12-10	Inclusion of partners inputs	Sarah Mortimer	All, SEZ
1.0	2013-12-28	Finalisation	Meike Reimann	SEZ

DISTRIBUTION LIST

Date	Issue	Group
2013-03-15	Revision	Project Consortium
2013-03-22	Finalisation	SEZ
2013-03-28	Submission M18	European Commission
2013-12-10	Revision	Project Consortium
2013-12-30	Submission	SEZ

Table of Content

Inhalt

1 INTRODUCTION

As set forth in the *Description of Work*, dedicated dissemination activities were performed over the course of the project. Through various means the project and its goals were promoted to increase its visibility and its interim and final results through dissemination to the scientific community, the industry, and in the general public.

To the ultimate success of the project – by its nature vitally dependent on intensive exchange with various sources of information external to the consortium (industry experts, researchers, similar and complementary projects, etc.) – a concerted dissemination strategy was considered an essential factor.
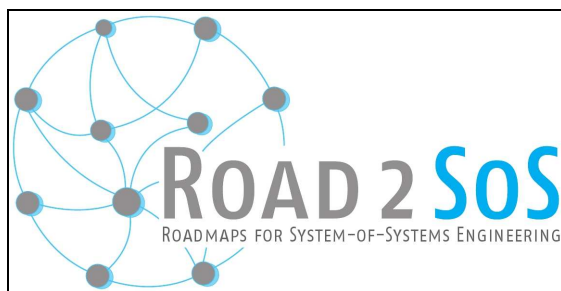
Termed a *Dissemination Package*, this document provides an overview of the several materials and activities used for dissemination through various means.

2 OVERVIEW OF DISSEMINATION MEANS AND ACTIVITIES

The following provides an overview of the various dissemination activities to date performed in the project and the means of dissemination used.

2.1 Promotional Material

Project logo:

Project flyer:

Project website: http://www.road2sos-project.eu

E-Roadmap distributed energy generation and Smart Grids on website:
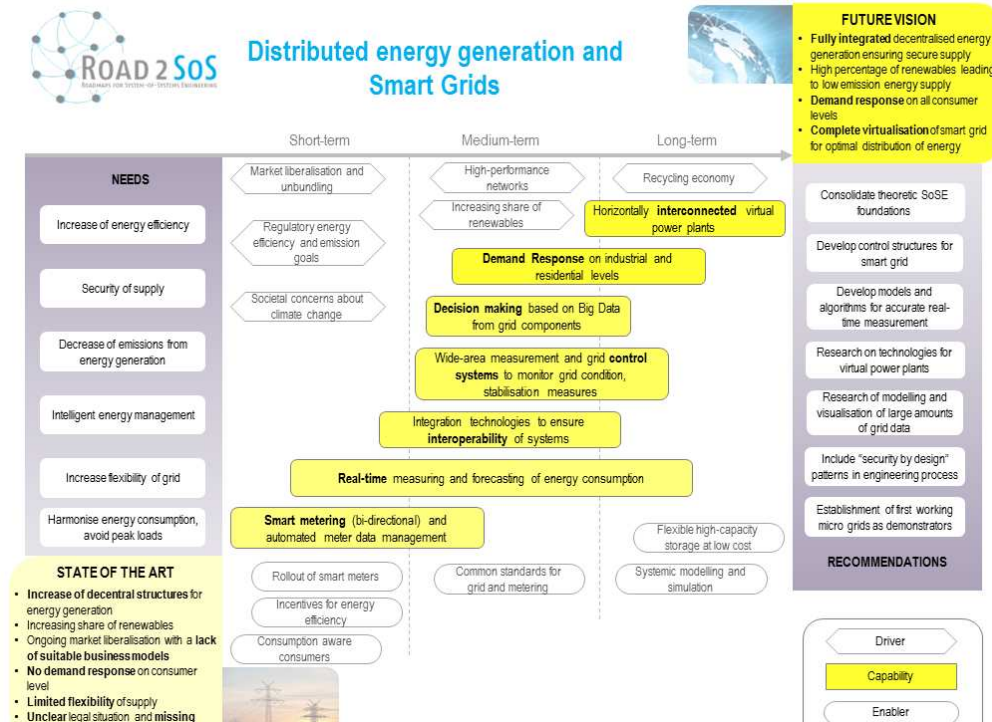
E-Roadmap multi-site manufacturing on website:
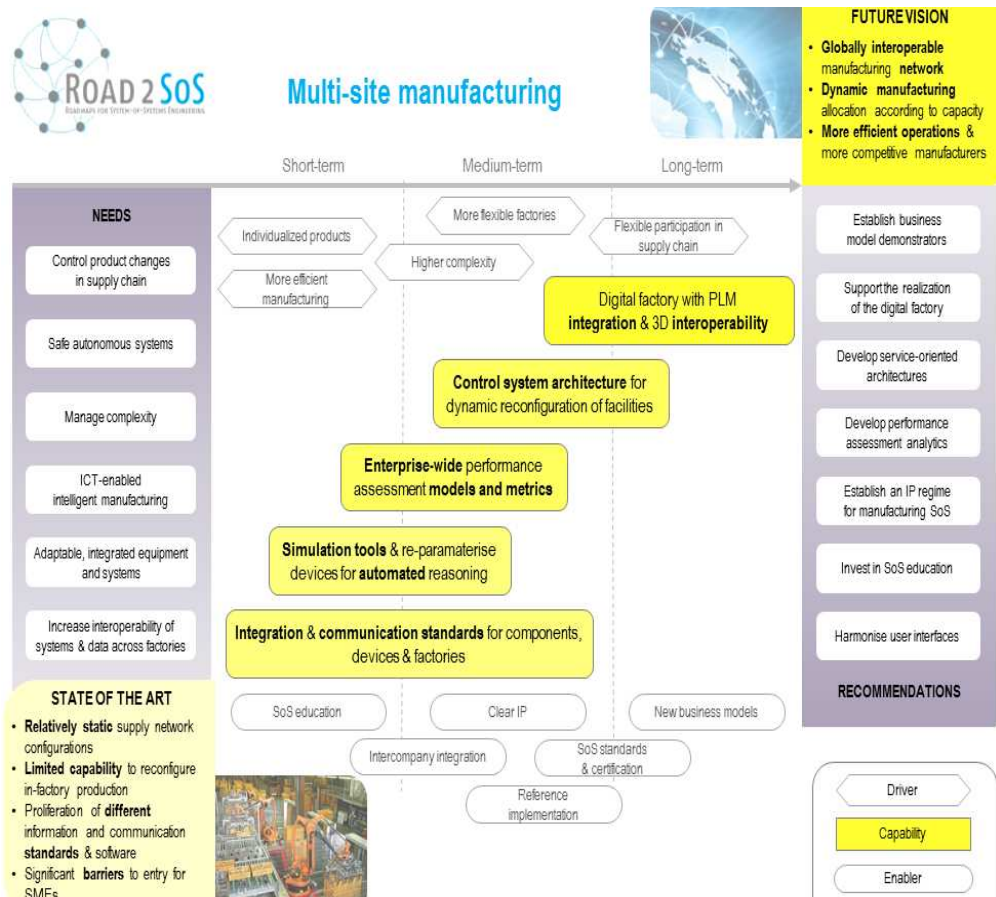
E-Roadmap emergency and crisis management on website:
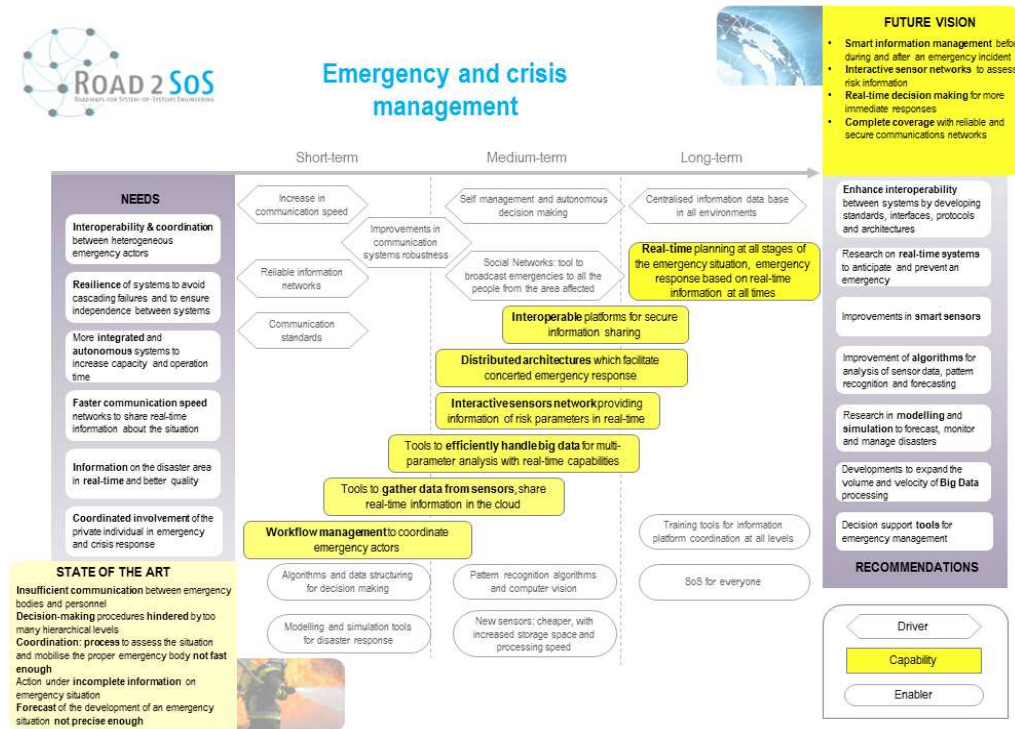
E-Roadmap multimodal traffic control on website:
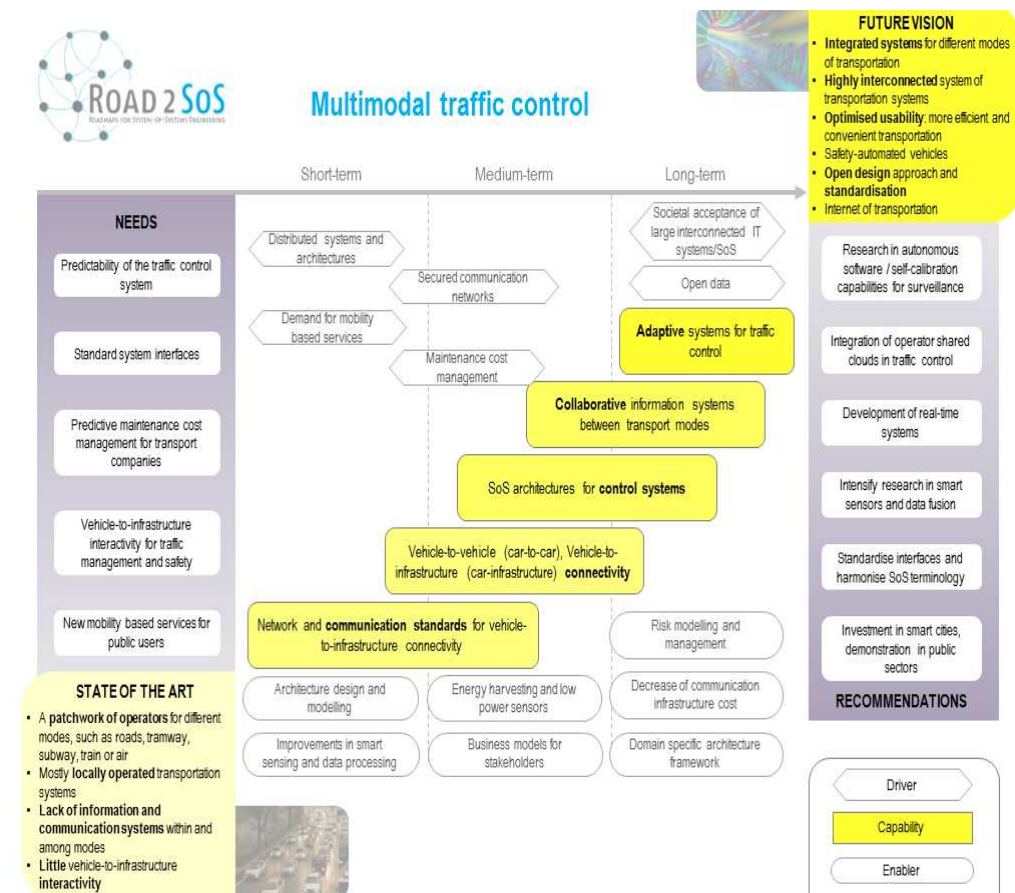
Events on webpage:

Upcoming Events

5th International Conference on Changeable, Agile, Reconfigurable and Virtual Production (CARV2013)
October 6-9, 2013 - Munich, Germany

Link to conference website: CARV 2013

CONCERTO Conference - Energy solutions for smart cities and communities
October 22-23, 2013 - Brussels, Belgium

Link to event website: CONCERTO 2013

ICT 2013 - Create, Connect, Grow (ICT 2013)
November 6-8, 2013 - Vilnius, Lithuania

Link to conference website: ICT 2013

Annual Systems Engineering Conference 2013 (ASEC2013): "Effective Systems Engineering"
November 12-13, 2013 - Oxfordshire, UK

Link to conference website: ASEC 2013

Complex Adaptive Systems Conference 2013
November 13-15, 2013 - Baltimore, Maryland, USA

Link to conference website: CASC 2013

8th International IEEE Systems Conference
March 31 - April 4, 2014 - Ottawa, Ontario, Canada

Link to conference website: SysCon 2014

<u>Upcoming Events from Newsletter:</u>

ESC – Embedded Systems Conference, San Rose, California, USA

March 1, 2014

For information please go to: http://www.eeliveshow.com/sanjose/conference/#esc

ECFI - 1st European Conference on the Future Internet, Brussels, Belgium

April 2-3, 2014

For more information please go to: http://www.fi-ppp.eu/ai1ec_event/1st-european-conference-on-the-future-internet-ecfi/?instance_id=42660

CPS Week 2014 & 5th International Conference on Cyber-Physical Systems (ICCPS) Berlin Germany

April 14-17, 2014

For more information please go to:

https://www.cpsweek2014.org/cpsweek2014/index.html

CyPhy'14 - Fourth Workshop on Design, Modeling and Evaluation of Cyber Physical Systems

(CyPhy'14 will be held in conjunction with the CPS Week 2014, Berlin)

April 14, 2014

For more information please go to: http://www.cyphy.org/p/dates.html

International Conference on Computational Science, Cairns, Australia

June 10 -12, 2014

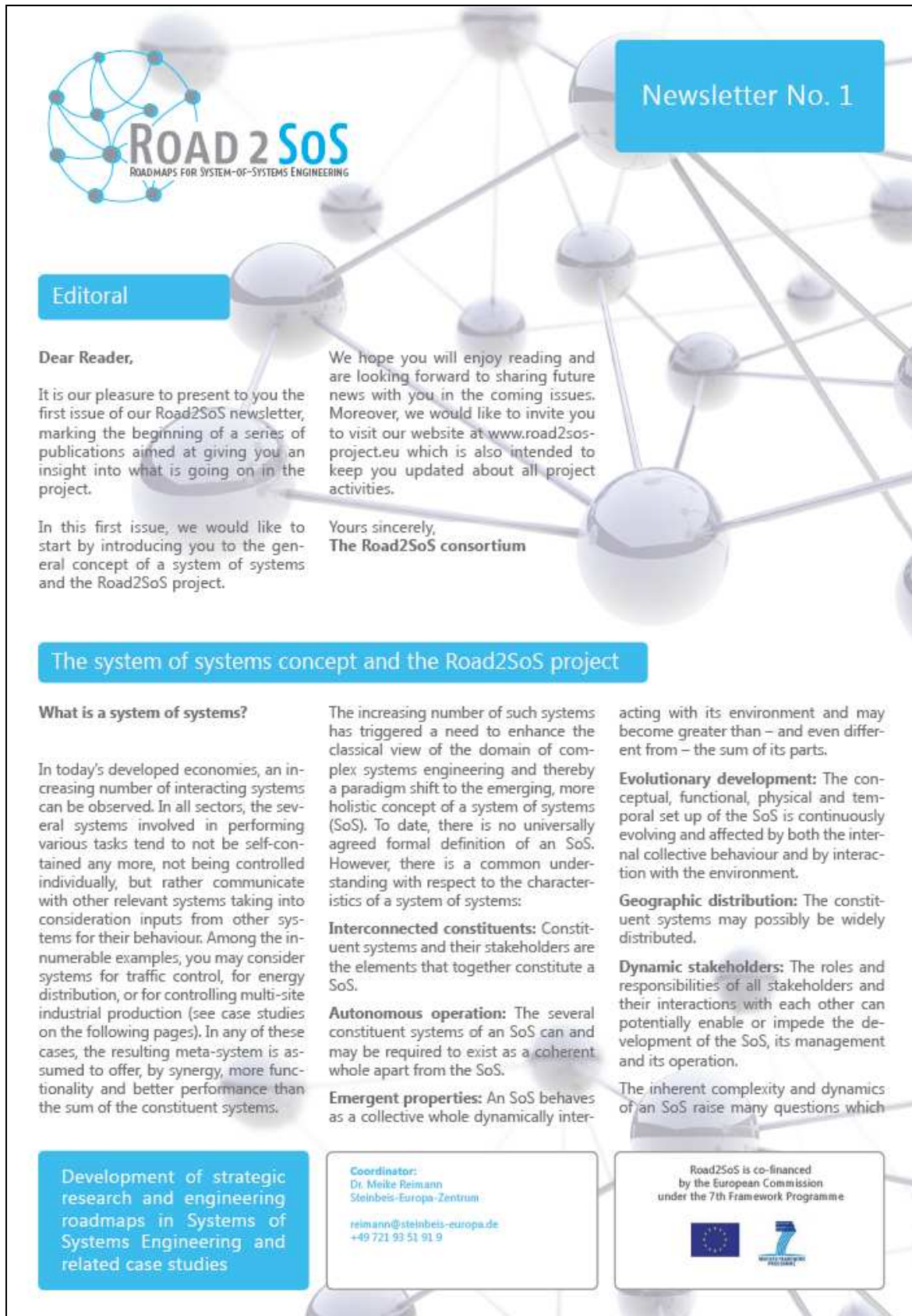For more information please go to: http://iccs2014.ivec.org/

COMPSAC 2014 - The 38th Annual International Computers, Software & Applications Conference, Västerås, Sweden

July 21-25, 2014

For more information please go to: http://compsac.cs.iastate.edu/

PDF Newsletter (first issue):

Newsletter No. 1

Editoral

Dear Reader,

It is our pleasure to present to you the first issue of our Road2SoS newsletter, marking the beginning of a series of publications aimed at giving you an insight into what is going on in the project.

In this first issue, we would like to start by introducing you to the general concept of a system of systems and the Road2SoS project.

We hope you will enjoy reading and are looking forward to sharing future news with you in the coming issues. Moreover, we would like to invite you to visit our website at www.road2sos-project.eu which is also intended to keep you updated about all project activities.

Yours sincerely,
The Road2SoS consortium

The system of systems concept and the Road2SoS project

What is a system of systems?

In today's developed economies, an increasing number of interacting systems can be observed. In all sectors, the several systems involved in performing various tasks tend to not be self-contained any more, not being controlled individually, but rather communicate with other relevant systems taking into consideration inputs from other systems for their behaviour. Among the innumerable examples, you may consider systems for traffic control, for energy distribution, or for controlling multi-site industrial production (see case studies on the following pages). In any of these cases, the resulting meta-system is assumed to offer, by synergy, more functionality and better performance than the sum of the constituent systems.

The increasing number of such systems has triggered a need to enhance the classical view of the domain of complex systems engineering and thereby a paradigm shift to the emerging, more holistic concept of a system of systems (SoS). To date, there is no universally agreed formal definition of an SoS. However, there is a common understanding with respect to the characteristics of a system of systems:

Interconnected constituents: Constituent systems and their stakeholders are the elements that together constitute a SoS.

Autonomous operation: The several constituent systems of an SoS can and may be required to exist as a coherent whole apart from the SoS.

Emergent properties: An SoS behaves as a collective whole dynamically inter-

acting with its environment and may become greater than – and even different from – the sum of its parts.

Evolutionary development: The conceptual, functional, physical and temporal set up of the SoS is continuously evolving and affected by both the internal collective behaviour and by interaction with the environment.

Geographic distribution: The constituent systems may possibly be widely distributed.

Dynamic stakeholders: The roles and responsibilities of all stakeholders and their interactions with each other can potentially enable or impede the development of the SoS, its management and its operation.

The inherent complexity and dynamics of an SoS raise many questions which

Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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PDF Newsletter (second issue):

ROAD 2 SoS
ROADMAPS FOR SYSTEM-OF-SYSTEMS ENGINEERING

Newsletter No. 2

Editoral

Dear Reader,

It is our pleasure to present to you the second issue of our Road2SoS newsletter. Since the project started in October 2011, a lot has happened and exciting activities lie yet ahead of us. As you know, the ultimate objective of the Road2SoS project is the development of research and engineering roadmaps in the field of Systems of Systems (SoS). In the elaboration of these roadmaps, we are following a bottom-up approach – enquiring in four promising application domains which research needs and technological challenges exist to sucessfully implement SoS approaches in each of these domains. Also, we are looking to identify economic, social, political or legal barriers that may exist and we are asking what the SoS development in these domains is driven by. Today, in each domain, a clear vision exists of what a mature, full-blown SoS implementation could look like in the future and the numerous benefits it is thought to bring to the domain. The roadmaps, we believe, are going to show the way to get there by outlining RTD and innovation strategies for Europe in the field of Systems of Systems.

In the development of the roadmaps, we crucially depend both on the judgement of our domain-specific experts within the consortium and also on expert knowledge, opinions, and assessments from a variety of sources from outside the consortium. Indeed, over the course of the past 10 months we have built up a body of information that enables us now to embark on the actual roadmapping process which you can expect us to report on in the next newsletter.

In this newsletter we would like to report on some of the most fruitful events of the past months within the Road2SoS project. Also, we would like to draw your attention to some interesting Systems of Systems related events which you can find on the last pages of this newsletter.

Yours sincerely
The Road2SoS Consortium

Data sources and sequence of work to be carried out within Road2SoS on the way to complete roadmaps and case studies

Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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PDF Newsletter (third issue):

Newsletter No. 3

Editoral

Dear Reader,

It is our pleasure to present to you the third issue of our Road2SoS newsletter. As you know, the ultimate objective of the Road2SoS project is the development of research and engineering roadmaps in the field of Systems of Systems (SoS). In elaborating these roadmaps, we are following a bottom-up approach – enquiring in four promising application domains which research needs and technological challenges exist to sucessfully implement SoS approaches in each of

these domains. Also, we are looking to identify economic, social, political or legal barriers that may exist and we are asking what the SoS development in these domains is driven by. Today, in each domain, a clear vision exists of what a mature, full-blown SoS implementation could look ike in the future and the numerous benefits it is thought to bring to the domain. The roadmaps, we believe, are going to show the way to get there by outlining RTD and innovation strategies for Europe in the field of Systems of Systems.

Following broad analysis in the first months of the Road2SoS project we have embarked on the core roadmapping process in recent months. Experts from all four application domains have been involved in intense workshops to elaborate a first version of an SoS roadmap in each application domain. Please read further on page 3.

Yours sincerely
The Road2SoS Consortium

WP1 – Technological perspective

Expert Interviews

Analysis of RTD Results

Expert Panel

WP2 – Socio-economic perspective

Market Survey

Socio-Economic Analysis

WP3 – Roadmapping Process

Core Roadmapping Process

Analysis and Roadmap Development

WP4 – Case Studies

Case Studies

4 Domain-specific Roadmaps

Today

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Data sources and sequence of work to be carried out within Road2SoS on the way to complete roadmaps and case studies

Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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PDF Newsletter (forth issue):

Newsletter No. 4

Editoral

Dear Reader,

It is our pleasure to present to you the fourth issue of our Road2SoS newsletter. As you know, the main objective of the Road2SoS project is the development of research and engineering roadmaps in the field of System of Systems (SoS). In elaborating these roadmaps, we are following a bottom-up approach – enquiring in four promising application domains which research needs and technological challenges exist to successfully implement SoS approaches in each of these domains. Also, we are looking to identify economic, social, political or legal barriers that may exist and we are asking what the SoS develop-

ment in these domains is driven by. Today, in each domain, a clear vision exists of what a mature, full-blown SoS implementation could look like in the future and the numerous benefits it is expected to bring to the domain. The roadmaps, we believe, are going to show the way to get there by outlining RTD and innovation strategies for Europe in the field of Systems of Systems.

We are now in the process of refining the developed roadmaps. Furthermore, the roadmaps are currently being analyzed for cross-cutting themes. These are aspects which can be observed in several application domains in a similar way and thus deserve

special attention. Lastly, we are in the process of deriving final recommendations to the European Commission.

In the finalization process of the roadmaps, case studies are employed the first of which has just been conducted (please read further on page 3). Furthermore, to present the roadmaps to several target groups, a series of dissemination events is foreseen (please read further on page 2). In both types of events, we would appreciate your involvement.

Yours sincerely
The Road2SoS Consortium

WP1 – Technological perspective   **WP3** – Roadmapping Process   **WP4** – Case Studies

Expert Interviews

Analysis of RTD Results

Expert Panel

Core Roadmapping Process

Case Studies

Analysis and Roadmap Development

4 Domain-specific Roadmaps

Commonalities Analysis

Recommendations Development

WP2 – Socio-economic perspective

Market Survey

Socio-Economic Analysis

Today

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Data sources and sequence of work to be carried out within Road2SoS on the way to complete roadmaps and case studies

Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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PDF Newsletter (fifth issue):

ROAD 2 SoS
ROADMAPS FOR SYSTEM-OF-SYSTEMS ENGINEERING

Newsletter No. 5

Editoral

Dear Reader,

It is our pleasure to present to you the fifth issue of our Road2SoS newsletter. As you know, the ultimate objective of the Road2SoS project is the development of research and engineering roadmaps in the field of Systems of Systems (SoS). In elaborating these roadmaps, we have been following a bottom-up approach – enquiring in four promising application domains which research needs and technological challenges exist to sucessfully implement SoS approaches in each of these domains. Also, we have been identifying economic, social, political

or legal barriers that may exist. Today, in each domain, a clear vision exists of what a mature, full-blown SoS implementation could look ike in the future and the numerous benefits SoS approaches are thought to bring to the domain. The roadmaps, we believe, are going to show the way to get there by outlining RTD and innovation strategies for Europe in the field of Systems of Systems.

With the Road2SoS project soon coming to an end, we are keen to convey our findings to target audiences. In this newsletter, we would like to provide an overview of events and tools

we have employed to do so, and also make you aware of new exciting SoS initiatives which have recently started.

Yours sincerely
The Road2SoS Consortium

WP1 – Technological perspective

Expert Interviews

Analysis of RTD Results

Expert Panel

WP2 – Socio-economic perspective

Market Survey

Socio-Economic Analysis

WP3 – Roadmapping Process

Core Roadmapping Process

Analysis and Roadmap Development

WP4 – Case Studies

Case Studies

4 Domain-specific Roadmaps

Commonalities Analysis
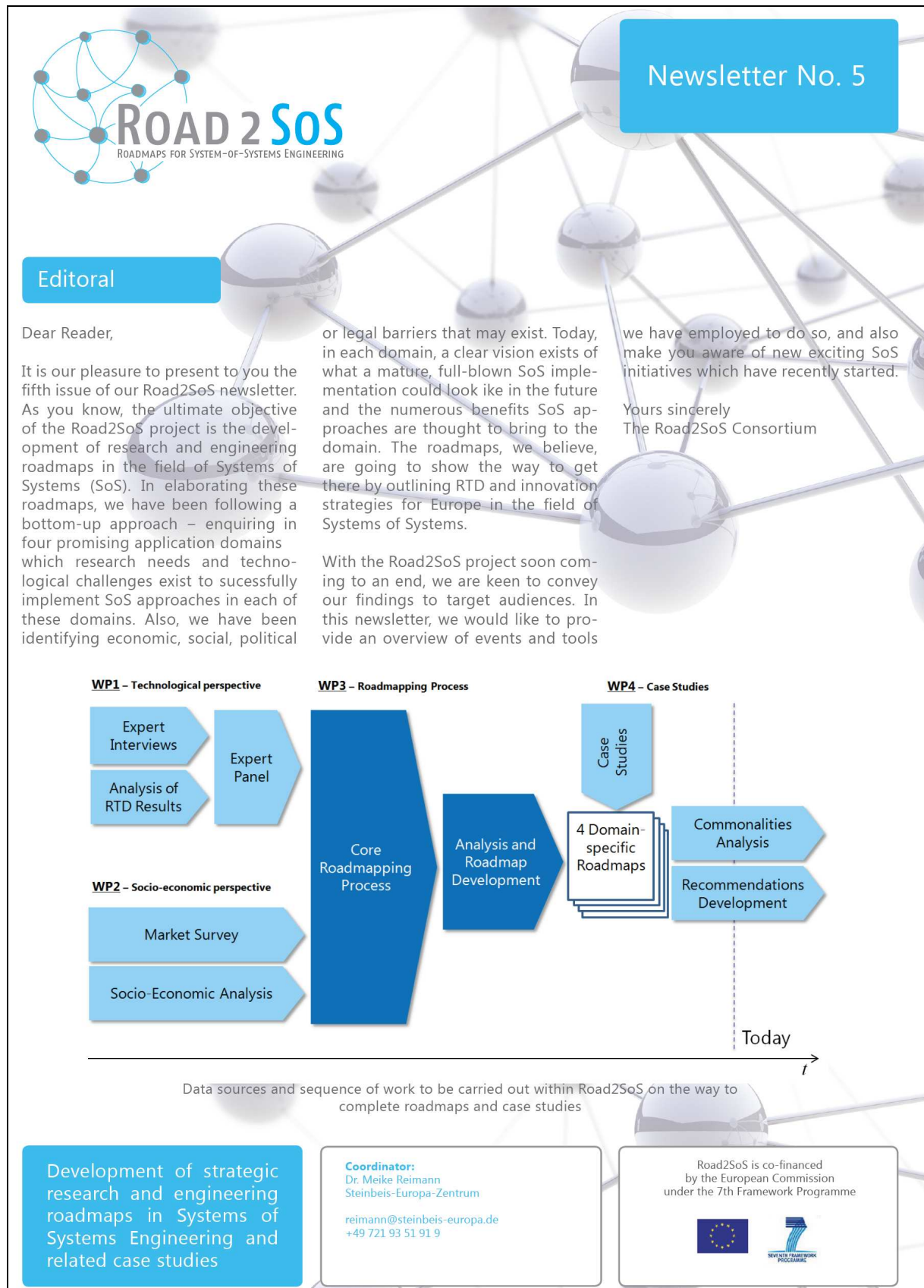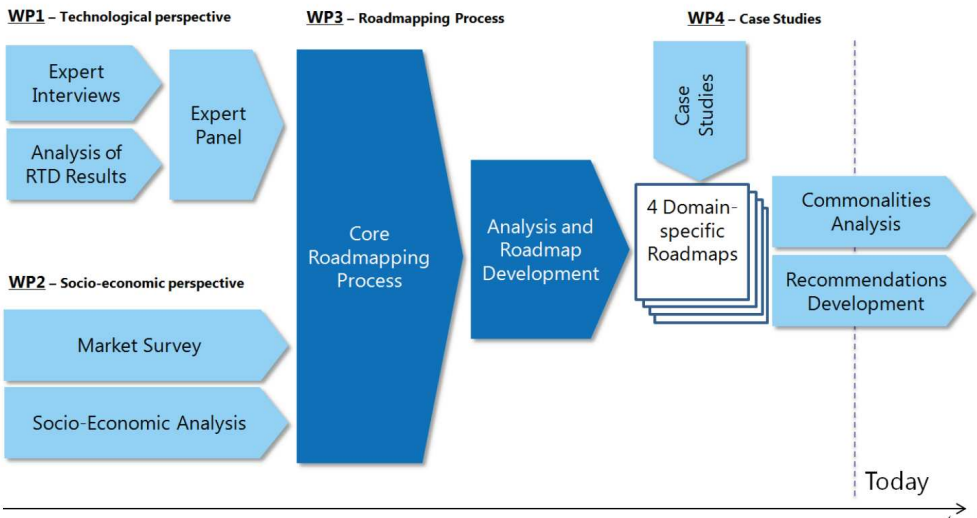
Recommendations Development

Today

t

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Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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PDF Newsletter (sixth issue):

ROAD 2 SoS
ROADMAPS FOR SYSTEM-OF-SYSTEMS ENGINEERING

Newsletter No. 6

Editoral

Dear Reader,

It's our pleasure to present to you the sixth and final issue of our Road2SoS Newsletter. The 27-month Support Action aimed at developing four strategic roadmaps in the field of Systems of Systems Engineering (SoSE) and their application in the industrial context.
The four roadmaps have been developed in the following key application domains:

1. Integrated multi-site industrial production
2. Multi-modal traffic control
3. Emergency and crisis management
4. Distributed energy generation and smart grids

They were presented at the final Ra-od2SoS event in conjunction with the European Commission's major conference on the innovation potential of cyber-physical systems (CPS) at the end of October this year (see article below for more information).
Our project consortium has been engaged in numerous dissemination activities throughout the project, however in order to leverage impact also beyond the project has ended we will continue to disseminate our findings to industry, policy makers and civil society. What is more, we will continue dissemination to the specified SoS target groups in particular. As in our last issue, we are therefore drawing attention to new and exciting SoS related projects that have recently started. Furthermore, the consortium will deliver a set of key recommendations

to the European Commission.
Meanwhile, the European Commission has also launched its new seven year Framework Programme for Research and Innovation - Horizon 2020. Just over the first two years, the Commission will publish calls worth over 15bn €. For the benefit of further exploitation of Road2SoS project results we will present to you a short list of future Support Actions involving cyber-physical systems (CPS) in Horizon 2020. If you wish to engage in one of these, please contact Steinbeis-Europa-Zentrum. An overview of upcoming events with relevance to the SoS field will be given at the end of this newsletter.

Yours sincerely
The Road2SoS Consortium

Data sources and sequence of work as it was carried out in Road2SoS.

Development of strategic research and engineering roadmaps in Systems of Systems Engineering and related case studies

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2.2 Press releases and Publications

- Article in *SEZ Nachrichten* (quarterly publication, public, German)
  → http://www.steinbeis-europa.de/index.php5?mode=binary&id=436
- Annual report of Steinbeis Europa Zentrum (annual publication, public, German)
  → http://download.steinbeis-europa.de/jahresberichte/jahresbericht_2011.pdf
- Article on website www.steinbeis-europa.de (public, English)
  → http://www.steinbeis-europa.de/road2sos_en.html
- Article on website www.steinbeis-europa.de (public, German)
  → http://www.steinbeis-europa.de/news.147.html
- Article in Centre for Technology Management Newsletter of the Institute for Manufacturing at the University of Cambridge (quarterly publication, public, English)
  → http://www.ifm.eng.cam.ac.uk/ctm/news/documents/11nov_ctmnews.pdf
- Article on website http://www.prodigyconsultores.com (public, Spanish)
  → http://www.prodigyconsultores.com/index.php/noticias/80-news/129-prodigy-consultores-participa-en-un-proyecto-europeo-de-estudio-del-sector-de-system-of-systems-sos
- Paper submission to the IEEE Transactions (February 20th 2013)
- Paper submission to the 5th International Conference on Changeable, Agile, Reconfigurable and Virtual Production (CARV2013) (March 31st 2013)
- Paper submission to the IEEE International Instrumentation and Measurement Technology Conference (May 13th 2013)
- 'System-of-system Approaches and Challenges for Multi-Site Manufacturing', Ford Simon in Sacile, Roberto (General Conference Chair); IEEE Systems, Man and Cybernetics Society: IEEE SoSE 2012 : 7th International Conference on System of Systems Engineering, July 16-19, 2012, Genoa, Italy.
  → http://dx.doi.org/10.1109/SYSoSE.2012.6384164, available on IEEExplorer
- 'Developing a Vision for Multi-site Manufacturing System of Systems' Ursula Rauschecker in Zäh, Michael F. (Ed.) ; Bauernhansl, Thomas (International Science Committee) ; u.a.; Technische Universität / Institut für Werkzeugmaschinen und Betriebswissenschaften: Enabling Manufacturing Competitiveness and Economic Sustainability : Proceedings of the 5th International Conference on Changeable, Agile, Reconfigurable and Virtual Production (CARV 2013), Munich, Germany, October 6th-9th, 2013. Cham u.a. : Springer, 2014, S. 79-84.
- 'Smart Sensors and Actuators: A Question of Discipline', Iris, H. & Pacull, Sensors and Transducers , January 2013, Vol 17
- 'Self-aware cyber-physical systems and applications in smart buildings and cities', Gurgen, L.; Gunalp, O.; Benazzouz, Y. & Gallissot, M., Design, Automation & Test in Europe Conference & Exhibition (DATE), 18-22 March 2013
- 'Resource management for multimedia applications, distributed in open and heterogeneous home networks', Louvel, M.; Plantec, A. & Babau, J. (), Journal of Systems Architecture, March 2013Volume 59, Issue 3

2.3 Conferences and Meetings

- ARTEMIS Spring Event 2012 at Embedded World (February 29, 2012, Nuremberg, Germany)
- Presentation at workshop of related T-Area-SoS project (March 4, 2012, Loughborough, UK)
- Speech at Future Internet Assembly 2012 (May 10, 2012 in Aalborg, Denmark)
- Presentation at IEEE 7th International Conference on System of Systems Engineering (June 17, 2012 in Genoa)
- Presentation at IEEE 7th International Conference on System of Systems Engineering (June 19, 2012 in Genoa)
- Meeting del turismo Euromediterraneo (May 31, 2012 in Sicily); Introduction of Road2SoS in the context of Smart Cities.
- Speech at Smart Cities workshop organized by the Spanish National Ministry of Industry, Energy and Tourism (June 13, 2012)
- Presentation at the Institute for Manufacturing (November 11th, 2012, Cambridge, UK)
- Mobile World Congress- Future Internet PPP event (February 13th 2013, Barcelona, Spain)
- Congress on Digital tourism (March 13th 2013 Mallorca)
- 5th International Conference on Changeable, Agile, Reconfigurable and Virtual Production (CARV2013) (March 31st 2013, Munich, Germany)
- 5th International Conference on Changeable, Agile, Reconfigurable and Virtual Production (CARV2013) (October 6th- 9th 2013, Munich, Germany
- Cyber-Physical Systems: Uplifting Europe´s Innovation Capacity, (29th -30th 2013, Brussels, Belgium)

2.4 Workshops and Case Studies

- Workshop on Synergies among Projects and Directions in Advanced Systems Engineering (July 4-5, Brussels, Belgium)
- Workshop: T-AREA-SoS – Road2SoS Concertation Meeting (1st July, 2013, Stuttgart)
- Road2SoS Expert Panel Meeting on SoS at KIT (May 22, 2012 in Karlsruhe, Germany)
  Road2SoS Roadmapping Workshops
- Roadmapping Workshop on Multisite Industrial Production (September 13th, Brussels, Belgium)
- Roadmapping Workshop on Multimodal Traffic Control Control (September 25th, Paris, France)
- Roadmapping Workshop on Distributed Energy Generation and Smart Grids (September 26th, Paris, France)
- Roadmapping Workshop on Emergency and Crisis Management (October 26th, Madrid, Spain)
  Road2SoS Dissemination Workshops
- Joint T-AREA-SoS/Road2SoS workshop (October 15th, 2012, Loughborough, UK)
- 3 day workshop with T-AREA, Road2SoS presentation (January 30th, 2013, Brussels, Belgium)
- Dissemination Workshop at COMPASS Consortium Meeting (March 18th, Trieste, Italy)
- TRANSRAIL Connection, Workshop on Dissemination (23rd October, 2013, Paris)
- Road2SoS Dissemination Workshop Emergency (20th June, 2013, 2013, Madrid)
- Workshop about Industry 4.0 & networked production (3rd July, Stuttgart, Germany)

- CEA-Leti's Annual Review, Workshop on Road2SoS (25th-26th June, Grenoble, France)
- EPMT Fair Micromechanics Alliance workshop, (12th June, Geneva, Switzerland)
- Workshop on systems of systems – enablers and realization: presentation of final Road2SoS results at Cyber-Physical Systems: Uplifting Europe´s Innovation Capacity, (29th -30th October, Brussels, Belgium

Road2SoS Case studies
- Case study with SDK (13th September, 2013, Stuttgart, Germany)
- Case Study with European Institute for Energy Research, Energy Domain (15th June 2013, Karlsruhe, Germany)
- Case Study with KARRUS, Road Transport, (20th March 2013, Paris, France)
- Case Study with T-Area-SoS (15th October 2012, Loughborough, UK)
- Case Study with COMPASS (18th March 2013, Trieste, Italy)
- Case Study with General Directorate of Emergencies of the Government of the Balearic Islands (21st June 2013, Palma de Mallorca)
- Case Study with Palma City Council – Local Police (21st June 2013)
- Case Study with Calvià City Council: Local Police, (21st June 2013)
- Case Study with Firefighters Palma, (21st June 2013)
- Case Study with Optiva Medi (20th June 2013, Madrid, Spain)
- Case Study with CEPSA (20th June 2013)
- Case Study with ABERTIS (20th June 2013)

2.5 Further Means of Dissemination

Public deliverables on website
- Market Survey
- Commonalities and Recommendations Report
- Roadmap on Multisite industrial Production
- Roadmap on Multimodal Traffic Control
- Roadmap on distributed Energy Generation and Smart Grids
- Roadmap on Emergency and Crisis Management
- Four interactive e-Roadmaps on website
- Dissemination Workshops Report
- Report on Road2SoS final event
- Meetings with the General Directorate of Emergencies, once a month

- Twitter feed for the Road2SoS production domain
  → https://twitter.com/Production_SoS
- Twitter in Emergency and Crisis domain

Please note: More details on dissemination activities (table of all dissemination activities and peer reviewed publications) can be found in D6.3 'Plan for the use and dissemination of the foreground'.